



# Decision Modeling: Good, Bad, Ugly

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### **Decision Modeling: Theory and Practice**

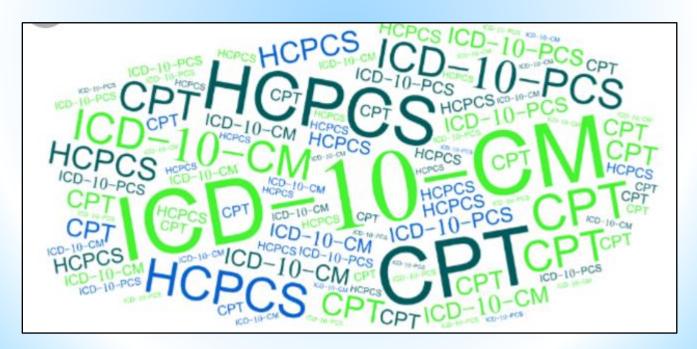
#### Commonly agreed design approaches:

- Orientation to Business Users (subject matter experts)
- Top-down decision modeling
- Low Code / No Code Decision Services
- Support for *ongoing* improvements decision-making apps
- This presentation will:
  - Check general design principles vs real-world decision models
  - Discuss different implementations of the same decision model
    - Good
    - Bad
    - Ugly
    - A better one?



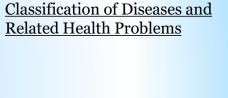
## Selecting a Decision Model From Claim Processing Domain

- Highly popular domain where rule engines frequently applied
- Uses a lot of "Business Data" about compatible and incompatible diagnoses and claimed activities
- Real-world claim processing applications deal with very large and complex billing and coding lists and compliance rules



#### Building Decision Model for DMCommunity Challenge "Medical Claim Processing"

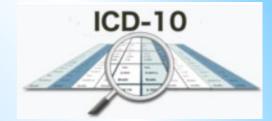
- A simplified use case in DMCommunity.org Challenge published on May-2022
  - Given a medical claim that contains multiple diagnoses, e.g., K75.1, A065.1, A48.5, C94.42
  - Our decision service is supposed to validate this claim against one large CSV file that consists ~70,000 pairs of incompatible diagnoses
- We need to keep in mind that real-world claim processing applications deal with much more complex cases:
  - complex compatibility and incompatibilities conditions with multiple columns and much larger CSV files with 500,000+ lines



**International Statistical** 

Column 1,Column 2 A48.5,A05.1 K75.0,A06.4 K75.0,K83.09 K75.0,K75.1 G07,A06.6 G07,B43.1

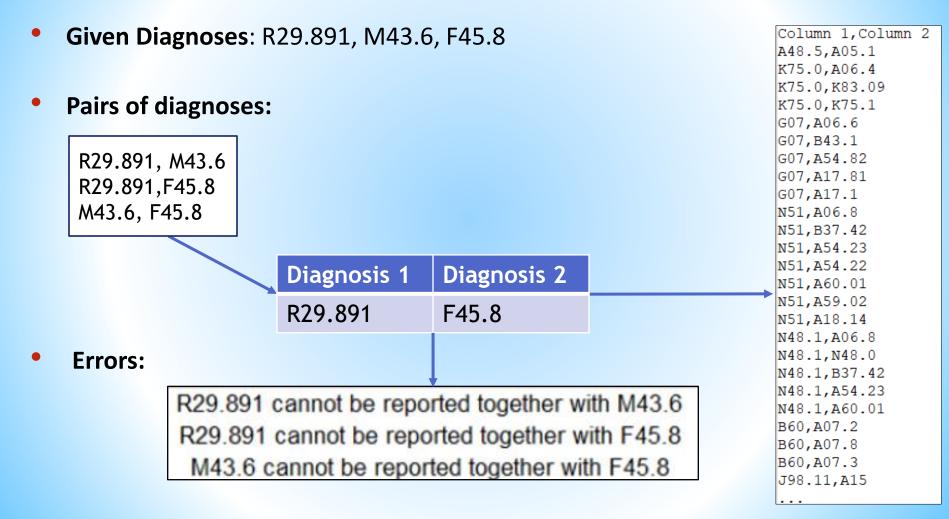
...





## Sample

ICD10Codes.csv





## **Problem Scope**

• Claim Validation Service:

- Receives a set of diagnosis codes {C<sub>1</sub>,C<sub>2</sub>,C<sub>3</sub>,...}
- Should validate all these codes against the large CSV file
- Produce errors "Diagnosis Code [C<sub>i</sub>] cannot be reported together with [C<sub>i</sub>]" when:
  - C<sub>i</sub> found in Column 1 and C<sub>J</sub> found in Column 2 of the same row
  - C<sub>i</sub> found in Column 2 and C<sub>J</sub> found in Column 1 of the same row
- Same diagnosis codes can be found in *both* columns
- Do not produce duplicate errors like

[E71.313] cannot be reported together with [E72.3] [E72.3] cannot be reported together with [E71.313]

• How to build the corresponding Decision Model?

Claim: Patient: ... Diagnoses: E71.313 0 E72.3 0 G07 0 ICD10Codes.csv Column 1,Column 2 A48.5,A05.1 K75.0,A06.4 K75.0,K83.09 K75.0,K75.1 G07,A06.6 G07,B43.1 G07,A54.82 G07,A17.81 G07,A17.1 N51,A06.8 N51,B37.42 N51,A54.23 N51,A54.22 N51,A60.01 N51,A59.02 N51,A18.14 N48.1,A06.8 N48.1,N48.0 N48.1,B37.42 N48.1,A54.23 N48.1,A60.01 B60,A07.2 B60,A07.8 B60,A07.3 J98.11,A15

# **Applying different decision modeling approaches**

#### • Top-Down Approach

- Usually works fine
- I applied it initially
- But it distracted me forcing to concentrate up-front on how to select different pairs of diagnoses

#### Bottom-Up Approach

- Let's assume that the pair {Diagnosis 1; Diagnosis 2} already selected
- We need to look for these diagnoses in the CSV file using the following logic:
   IF (Diagnosis 1 found in the Column1 AND Diagnosis 2 found in the Column2)
   OR (Diagnosis 1 found in the Column2 AND Diagnosis 2 found in the Column1)
   THEN Report the error "Diagnosis 1 cannot be reported together Diagnosis 2"



#### Good (Enough) Solution



### Search and Comparison Logic in OpenRules

- We need to search for Diagnosis 1 and Diagnosis 2 in the CSV file using the following logic:
  - IF (Diagnosis 1 found in the Column1 AND Diagnosis 2 found in the Column2)
     OR (Diagnosis 1 found in the Column2 AND Diagnosis 2 found in the Column1)
     THEN Report the error "Diagnosis 1 cannot be reported together Diagnosis 2"
  - It is easy to present this logic using the standard OpenRules decision table of the type "BigTable":

"BigTable" guarantees superfast search

This is a single-hit table. [ICD10Codes.csv] tells OpenRules to apply one of two rules below to <u>every</u> row in the CSV file

BigTable Sea	rchCSV [ICD10Co	odes.csv]	ICD10Codes.csv
Condition	Condition	Action	Column 1,Column 2 A48.5,A05.1
Diagnosis 1	Diagnosis 2	Errors	K75.0,A06.4 K75.0,K83.09
=	=	+=	
Column 1	Column 2	{{Diagnosis 1}} cannot be reported	
Column 2	Column 1	together with {{Diagnosis 2}}	



# How "BigTable" Works

- BigTable is an OpenRules extension of standard decision tables. We could use the keyword "DecisionTable" instead of "BigTable". However, in some cases it may be 10-100 times slower. Why?
- BigTable uses a special execution algorithm based on *self-balancing binary search*. For large volumes of "business data" it increases decision table the performance 10-100 times!
- Additional capabilities:
  - We can use **BigTableMultiHit** to accumulate certain values while we navigate through the CSV file
  - You may save exact row numbers for which the rules were successfully executed
  - Instead of keeping "business data" in a separate CSV file you may move all data rows directly into the Excel-based decision table



# **Selecting Diagnosis Pairs**

 So, now we know that the table "SearchCSV" will be good for search and comparison logic:

BigTable SearchCSV [ICD10Codes.csv]					
Condition	Condition	Action			
Diagnosis 1	Diagnosis 2	Errors			
=	=	+=			
Column 1	Column 2	{{Diagnosis 1}} cannot be reported			
Column 2	Column 1	together with {{Diagnosis 2}}			

• Next question: How to invoke the table "SearchCSV" for different pairs of diagnoses reported in the claim?



# **Selecting Diagnosis Pairs: Java**

 Being a Java developer, my first impulse was to implement this logic as a Java method directly in Excel:

```
Code IterateDiagnoses
String[] diagnoses = (String[]) decision.getObjects("Diagnoses");
for(int i=0; i< diagnoses.length-1; i++) {
    decision.setVarValue("Diagnosis 1", diagnoses[i]);
    for(int j=i+1; j< diagnoses.length; j++) {
        decision.setVarValue("Diagnosis 2", diagnoses[j]);
        decision.execute("SearchCSV");
    }
}</pre>
```

- People familiar with Java or C can quickly understand what I did here:
  - I used two for-loops iterating over the same array "diagnoses"
  - The second (nested) loop uses only those diagnoses which were not selected yet in the first loop
  - When the pair {Diagnose 1; Diagnose 2} is defined, I invoke "SearchCSV" by using OpenRules API call:

decision.execute("SearchCSV");



#### Adding Glossary, Test Cases, and Executing Decision Model

• Glossary:

Glossary glossary						
Variable Name	<b>Business Concept</b>	Attribute	Туре			
Claim Id		id	String			
Diagnoses	Claim	diagnoses	String[]			
Errors		errors	String[]			
Diagnosis 1	Intermediate	diagnosis1	String			
Diagnosis 2	Intermediate	diagnosis2	String			

• Test Cases:

Decis	ionTest testCa	ses			
#	ActionDefine	ActionDefine	ActionExpect		
Test	Claim Id	Diagnoses	Errors		
1	А	D47.02	D47.00 connet be reported together with C04.20		
· ·	~	C94.32	D47.02 cannot be reported together with C94.32		
2	В	E71.313	E71 212 connet be reported together with E72 2		
2	D	E72.3	E71.313 cannot be reported together with E72.3		
		R29.891	R29.891 cannot be reported together with M43.6		
3	С	M43.6	R29.891 cannot be reported together with F45.8		
		F45.8	M43.6 cannot be reported together with F45.8		
4	D	D75.81	D75.91 connect be reported together with C01.42		
4	U	C94.42	D75.81 cannot be reported together with C94.42		
5	D	D75.81			
5	U	C94.32			

The decision model was correctly executed within milliseconds



## Should we get rid of Java and if "Yes" then "How"?

- The working Java code is not changed frequently and can be used in production "as is".
- However, how about our orientation to business users not familiar with basic Java or C? They don't want to see any code.

- I will show how we can implement similar nested loops not in Java but using regular decision tables with a special column "ActionLoop"
- For instance, let's consider the following action column inside a regular decision table:

ActionLoop				
For Each From Execute				
Diagnosis	Diagnoses	DoSomething		

- It iterates through all diagnoses from the array "Diagnoses" and for each selected "Diagnosis" executes the decision table "DoSomething"
- Here "Diagnoses" and "Diagnosis" are regular decision variables, and the decision table "DoSomething" can do something with the current "Diagnosis"



### **Selecting Diagnosis Pairs: Without Java**

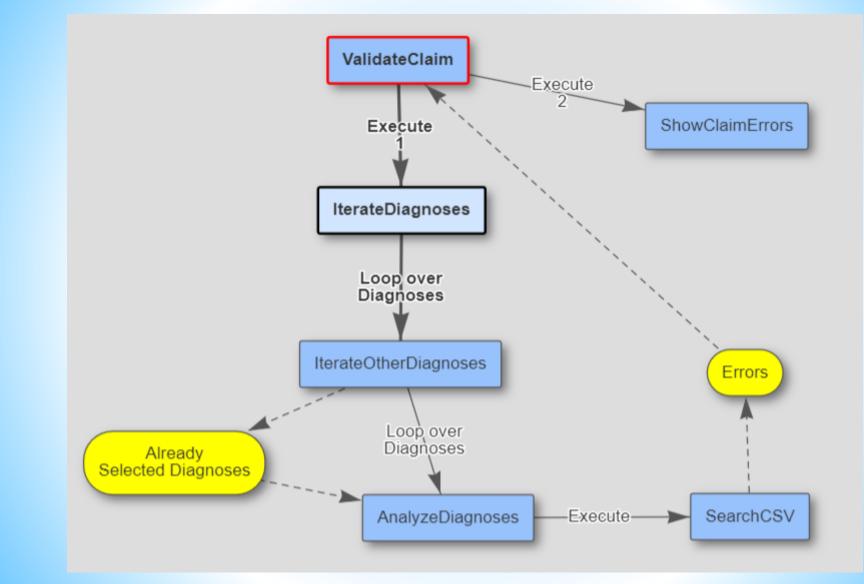
• Here our Java loops replaced with the following decision tables:

DecisionTab	le IterateDiagnos	es		
ActionLoop				
For Each	From	Execute		
Diagnosis 1	Diagnoses	IterateOtherDiagnoses	/	
			)	
DecisionTab	le IterateOtherDi	agnoses		
1	Action		ActionLoop	
Already Selected Diagnoses		For Each	From	Execute
Add	Diagnosis 1	Diagnosis 2	Diagnoses	AnalyzeDiagnoses
DecisionTab	le <b>AnalyzeDiagno</b> s	ses 🚽		
Co	ondition	ActionExecute		
Diagnosis 2		Execute		
Is Not One	Already Selected	Security (S)/		
Of	Diagnoses	SearchCSV		

- So, to avoid the same diagnoses inside the nested loop I added an intermediate array "Already Selected Diagnoses". Why?
- Because "ActionLoop" does not support indexes (we thought it would be too much for business users)



#### **Decision Diagram**





# Live Demo of this Decision Model

POST v https://n6gyi0j76k.execute-api.us-east-1.amazor	naws.com/test/i-c-d10
Params Auth Headers (10) Body • Pre-req. Tests Settin	gs Cookies
raw V JSON V	Beautify
1       {         2      "claim"·:-{         3      "id"·:-"C",         4      "diagnoses"·:-[·"R29.891", ·"M43.6", ·"F45.8"·]         5      }         6       }         Body ∨       Pretty         Preview       Visualize       JSON ∨	<ul> <li>Dynamic Decision Diagrams</li> <li>Testing and Debugging</li> <li>Deploying as AWS Lambda</li> <li>Executing from POSTMAN</li> </ul>
1 { 2 "decisionStatusCode": 200, 3 "rulesExecutionTimeMs": 1.335411,	<ul> <li>Average Performance Results:</li> <li>1.3 milliseconds/claim</li> </ul>
4 "response": { 5 "claim": { 6 "errors": [	
7       "R29.891 cannot be reported together         8       "R29.891 cannot be reported together         9       "M43.6 cannot be reported together wi	with F45.8",
10 ] 11 ] 12 ] 13 }	



#### **Decision Tables vs Java**

#### **Diagnosis Pair Selection Logic**

#### **Decision Tables**

Java

#### DecisionTable IterateDiagnoses Code IterateDiagnoses ActionLoop For Each Execute From Diagnosis 1 **IterateOtherDiagnoses** Diagnoses DecisionTable IterateOtherDiagnoses Action ActionLoop Already Selected Diagnoses For Each From Execute Add Diagnosis 1 **Diagnosis 2** Diagnoses AnalyzeDiagnoses } DecisionTable AnalyzeDiagnoses Condition ActionExecute Execute **Diagnosis 2** Is Not One Already Selected SearchCSV Of Diagnoses

String[] diagnoses = (String[]) decision.getObjects("Diagnoses"); for(int i=0; i< diagnoses.length-1; i++) { decision.setVarValue("Diagnosis 1", diagnoses[i]); for(int j=i+1; j< diagnoses.length; j++) {</pre> decision.setVarValue("Diagnosis 2", diagnoses[j]); decision.execute('SearchCSV'');

#### Search and Comparison Logic

BigTable SearchCSV [ICD10Codes.csv]					
Condition	Condition	Action			
Diagnosis 1	Diagnosis 2	Errors			
=	=	+=			
Column 1	Column 2	{{Diagnosis 1}} cannot be reported			
Column 2	Column 1	together with {{Diagnosis 2}}			

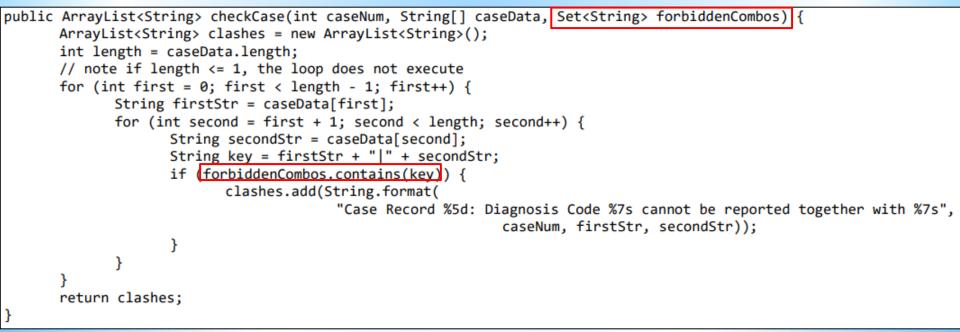


#### **Decision Tables vs Java**

#### Decision Table with CSV

BigTable SearchCSV [ICD10Codes.csv]					
Condition	Condition	Action			
Diagnosis 1	Diagnosis 2	Errors			
=	=	+=			
Column 1	Column 2	{{Diagnosis 1}} cannot be reported			
Column 2	Column 1	together with {{Diagnosis 2}}			

#### Java (courtesy of Dr. Bob Moore)





- For simple cases (like in this challenge) both Decision Tables and Java may provide relatively good and highly efficient solutions
- In real-world, we deal with much more complex conditions, e.g.

Condition	Condition	Condition	Condition	
Activity Activity		Diagnosis	Diagnosis	
Code Code		Code	Code	
>=	<=	>=	<=	
Activity Code	Activity Code	Diagnosis	Diagnosis	
Min	Max	Code Min	Code Max	

- They may include special indicators that allow certain incompatibilities to be ignored, they may deal with time intervals, several CSV files, and much more
- In these cases, simple and highly efficient Java Set's method "contains" would not work anymore while decision tables with CVS files will continue effectively handle the most complex logic.



#### **Bad Solution**



#### Falling into the Trap by bringing a tool capabilities to the model and not vice versa

- My first attempt to solve the challenge failed badly. Here is why.
- I knew that OpenRules provides a nice operator "Intersect With" which allows us to check if two arrays include the same elements. So, I my first impulse was to use this decision table to analyze each Diagnosis:

DecisionTable DiagnosisMismatches							
Condition	Condition	Condition			Action		
Found in	Found in	Other Diagnoses		Errors			
Column 2	Column 1						
	TRUE	Intersect	Matches in Column	Add	{{Diagnosis}} cannot be reported		
	TRUE	With	2				
TRUE		Intersect	Matches in Column	Auu	together with {{Other Diagnoses}}		
TRUE		With	1				

- It would avoid using nested loops, but it required creating array of "Other Diagnoses" for each diagnosis. This has to be done in Java.
- Additionally, for each diagnosis I still needed to search the CSV file to determine two arrays: "Matches in Column 1" and "Matches in Column 2"
- And when I did it, my model still produced duplicated errors!



### **Ugly Solution**



## **Ugly Solution**

- If my initial bad solution was not ugly enough, I'd share another bad one from our real-world experience
- In this case business analysts asked their IT colleagues to help them to modify their business logic to avoid creation of similar duplication errors
- And IT did "help" business analysts:
  - They wrote a "post-processor" in Java that took the array of all produced errors and removed duplications
  - Of course, the logic that defined "duplications" was hardcoded in Java!
- Hopefully, I don't need to comment why this solution is ugly.



#### **Better Solution?**



#### Summary

- Commonly accepted theoretical approaches don't always work in practical decision modeling
- We considered different implementations of the same decision model
  - Good (enough)
  - Bad
  - Ugly
- Challenge: Build a better solution

